

RESOLUTION NO. 2012-14

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF LOS ALTOS
ADOPTING THE FY 2012-2013 OPERATING BUDGET**

WHEREAS, it has been determined that the adoption of an Operating Budget is an effective and prudent management tool

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The City of Los Altos FY 2012-2013 Operating Budget, as the second year of the FY 2011-2013 Biennial Budget, has been presented and reviewed by City Council with regard to the approval of estimated revenues, appropriations, capital projects, and transfers for all City funds in accordance with adopted Financial Policies; and
2. City programs, services, and activities will be provided and maintained within the confines of this Operating Budget in a manner consistent with adopted Financial Policies; and
3. The City Council adopt the Operating Budget and the proposed amendments for FY 2012-2013 as provisionally submitted and summarized per Attachment 1 and inclusive of FY 2012-2013 Capital Improvement Program projects presented in Attachment 2; and
4. Funds are deemed appropriated for those purposes and in amounts contained in said Operating Budget and the City Manager is authorized to approve appropriations and transfers of these funds to the extent allowed by law and Financial Policies in implementing the work programs incorporated within the adopted budget; and
5. This budget acts upon a City Council set goal to strengthen Operating Reserves up to a 20% level over the course of five years through the additional use of annual operational savings realized as a result of the approved "PERS Side Fund" pay down and includes the transfer of General Fund available balances into the Capital Improvement Program Fund, as well as other identified funds, pending a review of final current-year results; and
6. Encumbrances, active capital improvement projects, and active grant awards that have not been completed or received at the end of each fiscal year shall be carried forward and re-appropriated into the next fiscal year.

I HEREBY CERTIFY that the foregoing is a true and correct copy of a Resolution passed and adopted by the City Council of the City of Los Altos at a meeting thereof on the 26th day of June, 2012, by the following vote:

AYES: CASAS, FISHPAW, PACKARD, SATTERLEE, CARPENTER
NOES: NONE
ABSENT: NONE
ABSTAIN: NONE



Valorie Cook Carpenter, MAYOR

Attest:



Jon Maginot, DEPUTY CITY CLERK

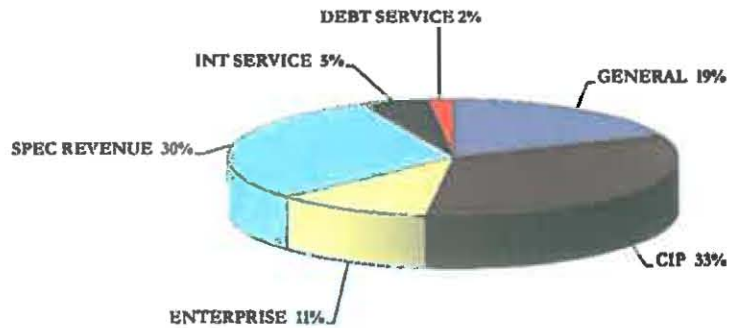
PROJECTED FUND BALANCES AND RESERVES

FUNDS	BEGINNING BALANCE	REVENUE	EXPENSES	CAPITAL PROJECTS	TRANSFERS	PRIOR YR CIPS	USE OF FVH-12 RESERVES	UNRESTRICTED BALANCE	RESTRICTED BALANCE
GENERAL FUND									
- Unreserved	1,981,388	29,917,093	(29,799,332)	0	(551,475)	0	(1,500,000)	47,674	0
- Operating Commitments	0	0	0	0	0	0	0	0	0
- Operating Reserve	4,200,000	0	0	0	150,000	0	1,175,000	0	5,525,000
- State Revenue Stabilization Reserve	1,025,000	0	0	0	0	0	(1,025,000)	0	0
- OPFB Reserve	400,000	0	0	0	100,000	0	0	0	500,000
- Inventory & Veterans Reserve	47,618	0	0	0	0	0	0	0	47,618
- PERS Reserve	100,000	0	0	0	0	0	(100,000)	0	0
TOTAL GENERAL FUND	7,754,006	29,917,093	(29,799,332)	0	(301,475)	0	(1,450,000)	47,674	6,072,618
CAPITAL PROJECTS FUND									
CAPITAL PROJECTS FUND	7,471,667	136,000	0	(1,824,200)	214,000	(5,513,000)	100,000	584,467	0
EQUIPMENT REPLACEMENT FUND									
EQUIPMENT REPLACEMENT FUND	3,918,042	0	(130,000)	0	0	(733,000)	100,000	0	3,155,042
COMMUNITY FACILITY RENEWAL FUND									
COMMUNITY FACILITY RENEWAL FUND	7,065,592	0	0	0	0	0	100,000	7,165,592	0
TOTAL CAPITAL IMPROVEMENT FUNDS	18,455,301	136,000	(130,000)	(1,824,200)	214,000	(6,246,000)	300,000	7,750,059	3,155,042
SEWER FUND									
SEWER FUND	6,894,087	4,961,171	(3,609,955)	(1,644,000)	0	(4,803,000)	0	0	1,798,303
SOLID WASTE FUND									
SOLID WASTE FUND	1,473,829	856,195	(440,311)	0	0	0	0	0	1,889,713
STORM FUND									
STORM FUND	2,072	0	(257,475)	0	257,475	0	0	0	2,072
TOTAL ENTERPRISE FUNDS	8,369,987	5,817,366	(4,307,741)	(1,644,000)	257,475	(4,803,000)	0	0	3,690,087
REAL PROPERTY PROCEEDS FUND									
REAL PROPERTY PROCEEDS FUND	6,923,677	80,487	0	0	0	0	0	7,004,164	0
VEHICLE IMPOUND FUND									
VEHICLE IMPOUND FUND	(0)	45,000	0	0	(45,000)	0	0	0	(0)
SUPPLEMENTAL LAW ENFORCEMENT FUND									
SUPPLEMENTAL LAW ENFORCEMENT FUND	50,000	100,000	0	0	(100,000)	0	(50,000)	0	0
GAS TAX FUNDS									
GAS TAX FUNDS	722,546	493,390	0	(300,000)	(190,000)	(298,000)	0	0	427,936
PROPOSITION 1B FUND									
PROPOSITION 1B FUND	989,699	5,500	0	0	0	(893,000)	0	0	102,199
STORM DRAIN DEPOSIT FUND									
STORM DRAIN DEPOSIT FUND	56,086	0	0	0	0	0	0	0	56,086
COMMUNITY DEV BLOCK GRANT FUND									
COMMUNITY DEV BLOCK GRANT FUND	239,702	117,454	0	(115,000)	0	(242,156)	0	0	(0)
TRANSPORTATION DEVELOPMENT ACT FUND									
TRANSPORTATION DEVELOPMENT ACT FUND	13,479	17,643	0	0	0	(31,122)	0	0	(0)
TRAFFIC IMPACT FEE FUND									
TRAFFIC IMPACT FEE FUND	785,061	3,300	0	0	0	(352,200)	0	0	436,161
PARK-IN-A-IEU FUND									
PARK-IN-A-IEU FUND	975,034	1,319,300	0	(382,000)	0	(125,000)	0	0	1,787,334
DOWNTOWN PARKING FUND									
DOWNTOWN PARKING FUND	154,305	40,380	(54,000)	(100,000)	0	0	0	0	40,685
ESTATE DONATION FUND									
ESTATE DONATION FUND	13,089	154	0	0	0	0	0	0	13,243
TOTAL SPECIAL REVENUE FUNDS	10,922,677	2,211,608	(54,000)	(597,000)	(335,000)	(1,941,474)	(50,000)	7,004,164	2,563,643

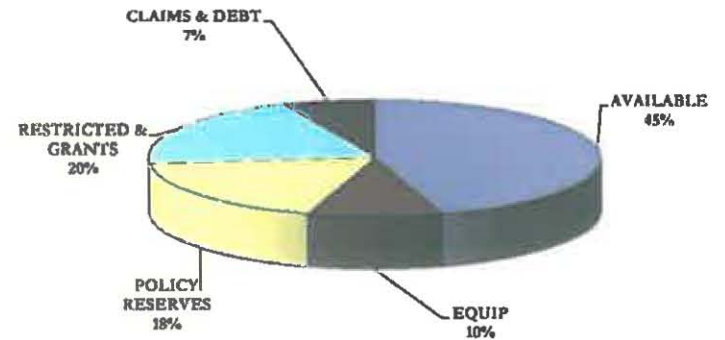
PROJECTED FUND BALANCES AND RESERVES

FUNDS	BEGINNING BALANCE	REVENUE	EXPENSES	CAPITAL PROJECTS TRSRS	PRIOR YR CIPS	USE OF FY11/12 RESERVES	UNRESTRICTED BALANCE	RESTRICTED BALANCE
DENTAL PLAN FUND	136,641	97,800	(99,000)	0	0	0	0	135,441
UNEMPLOYMENT FUND	159,901	75,000	(70,000)	0	0	0	0	164,901
WORKERS COMPENSATION FUND	316,236	642,000	(560,000)	0	0	250,000	0	648,236
LIABILITY FUND	599,662	465,000	(450,000)	0	0	0	0	614,662
TOTAL INTERNAL SERVICE FUNDS	1,212,440	1,279,800	(1,179,000)	0	0	250,000	0	1,563,240
GENERAL DEBT FUND	368,167	440	(167,300)	0	165,000	0	0	366,307
AVALON DR. CURB & GUTTER	47,762	14,150	(13,000)	0	0	0	0	48,912
RAYMUNDO CURB & GUTTER	34,282	27,840	(28,000)	0	0	0	0	34,122
BLUE OAK LANE SEWER	136,272	52,360	(44,200)	0	0	0	0	144,432
OTHR ASSESSMENT DISTRICT FUNDS	0	0	0	0	0	0	0	0
TOTAL DEBT SERVICE FUNDS	586,483	94,790	(352,500)	0	165,000	0	0	593,772
GRAND TOTAL	47,300,895	39,467,657	(35,722,573)	(4,365,200)	0	(12,990,478)	(950,000)	14,801,897

FUND BALANCE BY CATEGORY

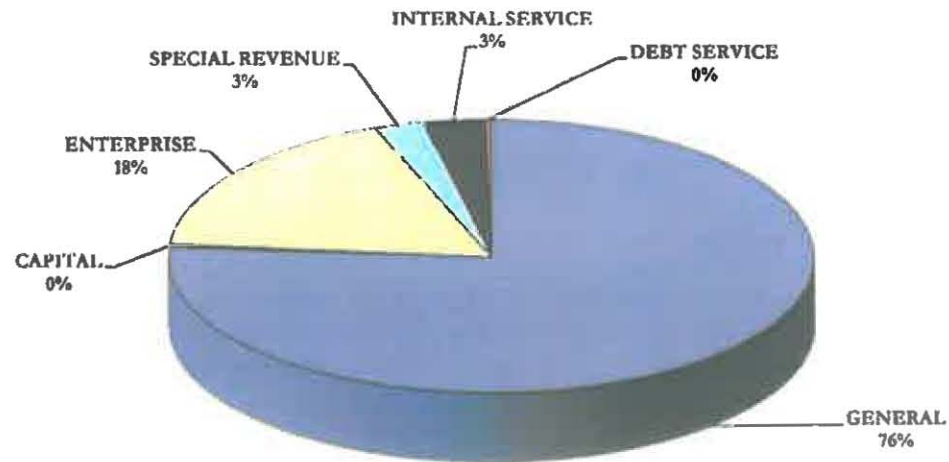


FUND BALANCE AVAILABILITY



REVENUE BY FUND TYPE

FUNDS	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGE \$	CHANGE %
GENERAL	27,787,918	28,661,097	28,604,170	29,917,093	0	29,917,093	1,312,923	4.59%
CAPITAL	1,059,671	570,330	395,000	136,000	0	136,000	(259,000)	-65.57%
ENTERPRISE	7,123,281	5,875,713	6,716,992	6,901,221	(1,083,855)	5,817,366	(899,626)	-13.39%
SPECIAL REVENUE	3,766,442	1,908,191	2,311,810	972,511	1,250,097	2,222,608	(89,202)	-3.86%
INTERNAL SERVICE	1,216,125	1,083,354	1,229,800	1,229,800	50,000	1,279,800	50,000	4.07%
DEBT SERVICE	877,427	92,806	89,900	94,790	0	94,790	4,890	5.44%
GRAND TOTAL	\$ 41,830,864	\$ 38,191,491	\$ 39,347,672	\$ 39,251,415	\$ 216,242	\$ 39,467,657	\$ 119,985	0.30%



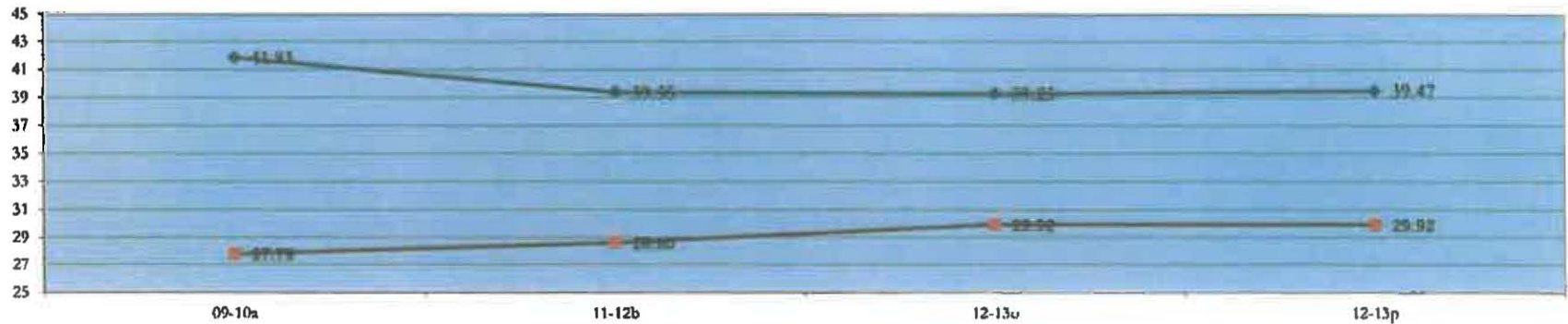
REVENUE BY FUND

FUNDS	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGES	CHANGE %
GENERAL FUND	27,787,918	28,661,097	28,604,170	29,917,093	0	29,917,093	1,312,923	4.59%
TOTAL GENERAL FUND	27,787,918	28,661,097	28,604,170	29,917,093	0	29,917,093	1,312,923	4.59%
CAPITAL PROJECTS FUND	1,059,671	570,330	395,000	136,000	0	136,000	(259,000)	-65.57%
FACILITY FUND	0	0	0	0	0	0	0	0.00%
COMMUNITY FACILITY RENEWAL FUND	0	0	0	0	0	0	0	0.00%
TOTAL CAPITAL IMPROVEMENT FUNDS	1,059,671	570,330	395,000	136,000	0	136,000	(259,000)	-65.57%
SEWER FUND	5,460,210	4,874,997	5,862,269	6,045,026	(1,083,855)	4,961,171	(901,098)	-15.37%
SOLID WASTE FUND	1,663,071	1,000,716	854,723	856,195	0	856,195	1,472	0.17%
STORM FUND	0	0	0	0	0	0	0	0.00%
TOTAL ENTERPRISE FUNDS	7,123,281	5,875,713	6,716,992	6,901,221	(1,083,855)	5,817,366	(899,626)	-13.39%
REAL PROPERTY PROCEEDS FUND	2,301,887	345,781	73,170	80,487	0	80,487	7,317	10.00%
VEHICLE IMPOUND FUND	37,760	21,608	45,000	45,000	0	45,000	0	0.00%
SUPPLEMENTAL LAW ENFORCEMENT FUND	100,000	100,000	0	100,000	0	100,000	100,000	0.00%
GAS TAX FUND	468,114	687,983	493,300	493,390	0	493,390	90	0.02%
PROPOSITION 1B FUND	3,344	3,869	5,000	5,500	0	5,500	500	10.00%
STORM DRAIN DEPOSIT FUND	0	0	0	0	0	0	0	0.00%
COMMUNITY DEV BLOCK GRANT FUND	56,023	168,447	115,000	115,000	2,454	117,454	2,454	2.13%
TRANSPORTATION DEVELOPMENT ACT FUND	127,683	214,790	0	0	17,643	17,643	17,643	0.00%
TRAFFIC IMPACT FEE FUND	158,017	191,731	3,000	3,300	0	3,300	300	10.00%
PARK-IN-LIEU PARK FUND	475,869	139,784	1,537,000	89,300	1,230,000	1,319,300	(217,700)	-14.16%
DOWNTOWN PARKING FUND	37,654	33,572	40,200	40,380	0	40,380	180	0.45%
ESTATE DONATION FUND	91	626	140	154	0	154	14	10.00%
TOTAL SPECIAL REVENUE FUNDS	3,766,442	1,908,191	2,311,810	972,511	1,250,097	2,222,608	(89,202)	-3.86%
DENTAL PLAN FUND	93,988	90,873	97,800	97,800	0	97,800	0	0.00%
UNEMPLOYMENT FUND	78,015	74,860	75,000	75,000	0	75,000	0	0.00%

REVENUE BY FUND

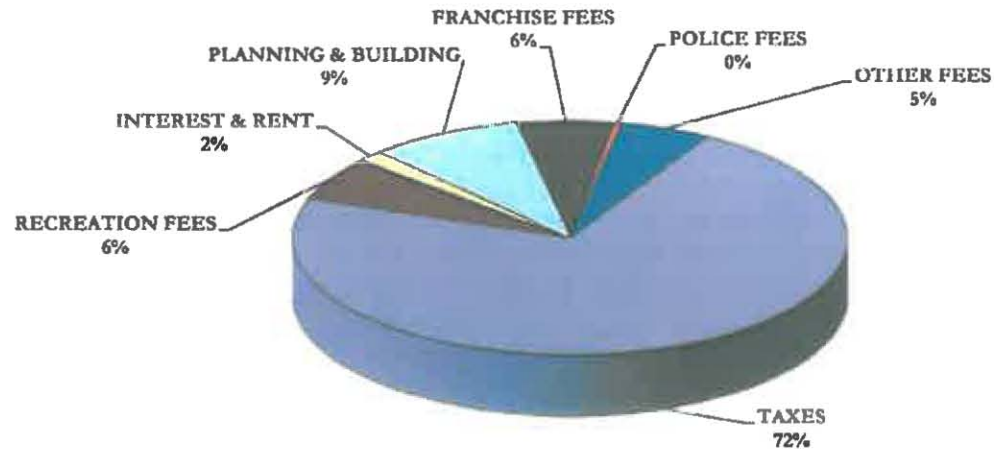
FUNDS	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGES	CHANGE %
WORKERS COMPENSATION FUND	609,000	917,621	642,000	642,000	0	642,000	0	0.00%
LIABILITY FUND	435,122	0	415,000	415,000	50,000	465,000	50,000	12.05%
TOTAL INTERNAL SERVICE FUNDS	1,216,125	1,083,354	1,229,800	1,229,800	50,000	1,279,800	50,000	4.07%
GENERAL DEBT FUND	29	6	400	440	0	440	40	10.00%
AVALON DR. CURB & GUTTER A.D.	13,512	14,105	14,100	14,150	0	14,150	50	0.35%
RAYMUNDO CURB & GUTTER A.D.	28,124	27,311	27,800	27,840	0	27,840	40	0.14%
BLUE OAK LANE SEWER	835,762	51,384	47,600	52,360	0	52,360	4,760	10.00%
TOTAL DEBT SERVICE FUNDS	877,427	92,806	89,900	94,790	0	94,790	4,890	5.44%
GRAND TOTAL	41,830,864	38,191,491	39,347,672	39,251,415	216,242	39,467,657	119,985	0.30%

REVENUE TREND - ALL FUNDS & GENERAL FUND



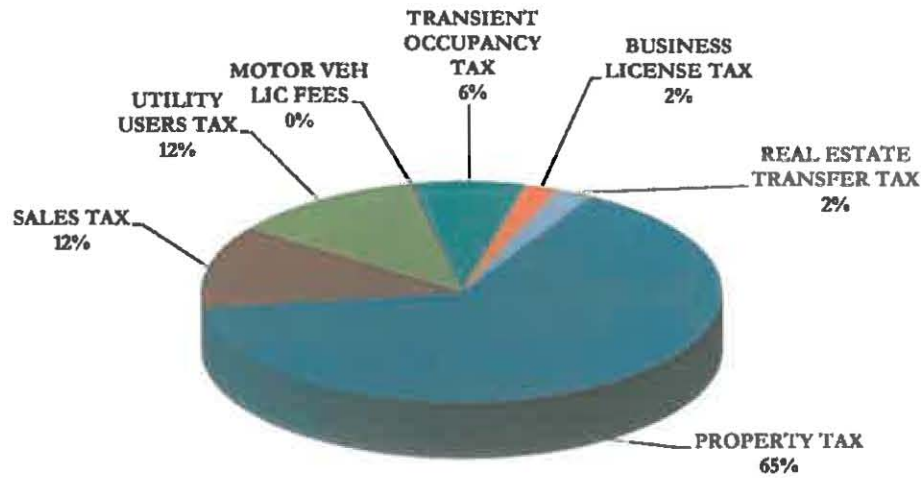
GENERAL FUND REVENUE SOURCES

GENERAL FUND	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGE \$	CHANGE %
TAXES	20,054,688	20,375,521	20,553,320	21,578,867	0	21,578,867	1,025,547	4.99%
RECREATION FEES	1,498,156	1,762,716	1,770,270	1,814,527	0	1,814,527	44,257	2.50%
INTEREST & RENT	343,923	255,497	364,000	435,200	0	435,200	71,200	19.56%
PLANNING & BUILDING	2,439,645	2,469,807	2,599,180	2,680,108	0	2,680,108	80,928	3.11%
FRANCHISE FEES	1,436,928	1,814,264	1,643,120	1,692,414	0	1,692,414	49,294	3.00%
POLICE FEES	92,606	89,414	116,210	116,210	0	116,210	0	0.00%
OTHER FEES	1,921,972	1,893,878	1,558,070	1,599,767	0	1,599,767	41,697	2.68%
TOTAL	27,787,918	28,661,097	28,604,170	29,917,093	0	29,917,093	1,312,923	4.59%



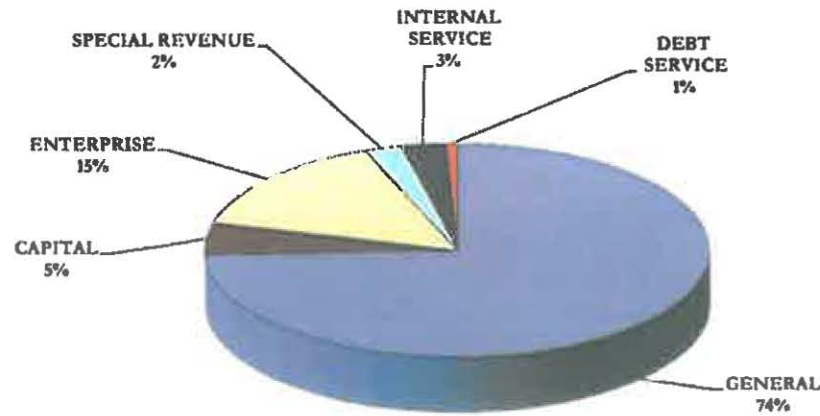
GENERAL FUND TAX REVENUE SOURCES

GENERAL FUND	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGES	CHANGE %
PROPERTY TAX	13,051,308	12,793,602	13,257,000	13,905,660	0	13,905,660	648,660	4.89%
SALES TAX	2,255,526	2,587,889	2,456,590	2,598,300	0	2,598,300	141,710	5.77%
UTILITY USERS TAX	2,514,881	2,543,287	2,499,000	2,598,960	0	2,598,960	99,960	4.00%
MOTOR VEHICLE LICENSE FEES	83,767	145,798	50,970	52,499	0	52,499	1,529	3.00%
TRANSIENT OCCUPANCY TAX	1,345,854	1,517,579	1,400,000	1,498,000	0	1,498,000	98,000	7.00%
BUSINESS LICENSE TAX	413,054	399,461	440,000	453,200	0	453,200	13,200	3.00%
REAL ESTATE TRANSFER TAX	390,298	387,905	449,760	472,248	0	472,248	22,488	5.00%
TOTAL	20,054,688	20,375,521	20,553,320	21,578,867	0	21,578,867	1,025,547	4.99%



EXPENDITURES BY FUND TYPE

FUNDS	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGE \$	CHANGE %
GENERAL	25,309,617	26,404,189	28,594,269	29,415,632	383,700	29,799,332	1,205,063	4.21%
CAPITAL	4,383,254	6,342,541	976,000	1,330,000	624,200	1,954,200	978,200	100.23%
ENTERPRISE	6,326,550	5,286,365	6,766,515	6,786,775	(835,034)	5,951,741	(814,774)	-12.04%
SPECIAL REVENUE	104,899	275,447	665,500	847,000	104,000	951,000	285,500	42.90%
INTERNAL SERVICE	1,793,725	1,055,720	1,129,000	1,129,000	50,000	1,179,000	50,000	4.43%
DEBT SERVICE	303,358	245,317	249,775	252,500	0	252,500	2,725	1.09%
GRAND TOTAL	\$ 38,221,403	\$ 39,609,579	\$ 38,381,059	\$ 39,760,907	\$ 326,866	\$ 40,087,773	\$ 1,706,714	4.45%



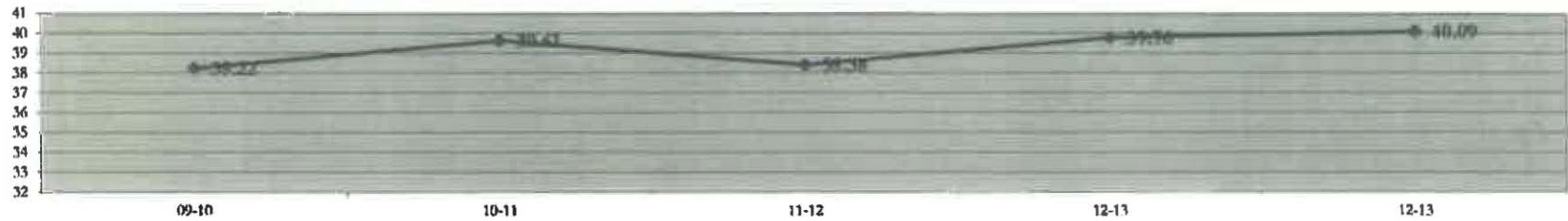
EXPENDITURES BY FUND

FUNDS	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGES	CHANGE %
GENERAL FUND	25,309,617	26,404,189	28,594,269	29,415,632	383,700	29,799,332	1,205,063	4.21%
TOTAL GENERAL FUND	25,309,617	26,404,189	28,594,269	29,415,632	383,700	29,799,332	1,205,063	4%
CAPITAL PROJECTS FUND	4,383,254	6,112,155	890,000	1,330,000	494,200	1,824,200	934,200	104.97%
EQUIPMENT REPLACEMENT FUND	0	230,386	86,000	0	130,000	130,000	44,000	51.16%
FACILITY FUND	0	0	0	0	0	0	0	
COMMUNITY FACILITY RENEWAL FUND	0	0	0	0	0	0	0	
TOTAL CAPITAL IMPROVEMENT FUNDS	4,383,254	6,342,541	976,000	1,330,000	624,200	1,954,200	978,200	100%
SEWER FUND	4,301,795	4,369,908	6,051,819	6,088,989	(835,034)	5,253,955	(797,864)	-13.18%
SOLID WASTE FUND	1,825,616	716,599	463,911	440,311	0	440,311	(23,600)	-5.09%
STORM FUND	199,139	199,858	250,785	257,475	0	257,475	6,690	2.67%
TOTAL ENTERPRISE FUNDS	6,326,550	5,286,365	6,766,515	6,786,775	(835,034)	5,951,741	(814,774)	-12%
REAL PROPERTY PROCEEDS FUND	0	0	0	0	0	0	0	
VEHICLE IMPOUND FUND	0	0	0	0	0	0	0	
SUPPLEMENTAL LAW ENFORCEMENT FUND	0	0	0	0	0	0	0	
GAS TAX FUNDS	0	0	300,000	300,000	0	300,000	0	0.00%
PROPOSITION 1B FUND	0	0	0	0	0	0	0	
STORM DRAIN DEPOSIT FUND	0	0	0	0	0	0	0	
COMMUNITY DEV BLOCK GRANT FUND	56,355	41,910	115,000	115,000	0	115,000	0	0.00%
TRAFFIC DEVELOPMENT ACT FUND	13,756	214,537	0	0	0	0	0	
TRAFFIC IMPACT FEE FUND	0	0	0	0	0	0	0	
PARK-IN-LIEU FUND	0	0	200,500	382,000	0	382,000	181,500	90.52%
DOWNTOWN PARKING FUND	34,788	19,000	50,000	50,000	104,000	154,000	104,000	208.00%
ESTATE DONATION FUND	0	0	0	0	0	0	0	
TOTAL SPECIAL REVENUE FUNDS	104,899	275,447	665,500	847,000	104,000	951,000	285,500	43%
DENTAL PLAN FUND	111,342	105,999	99,000	99,000	0	99,000	0	0.00%

EXPENDITURES BY FUND

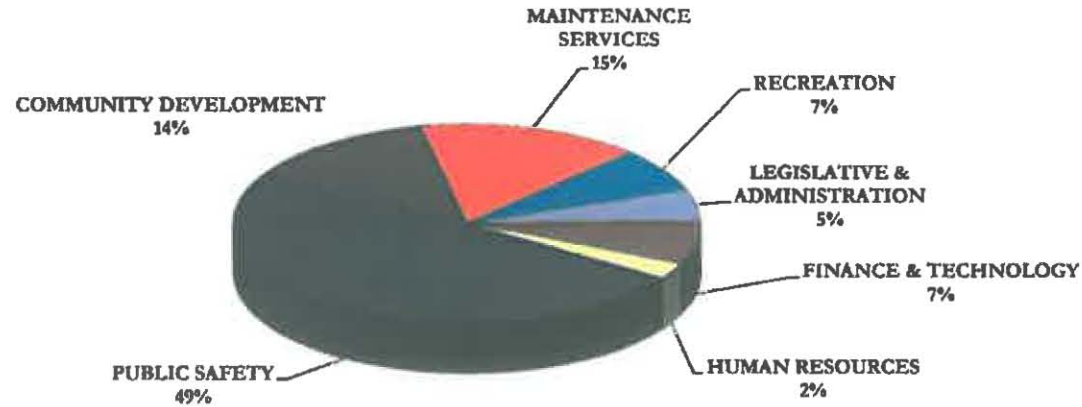
FUNDS	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGES	CHANGE %
UNEMPLOYMENT FUND	33,104	1,852	70,000	70,000	0	70,000	0	0.00%
WORKERS COMPENSATION FUND	1,091,276	879,321	560,000	560,000	0	560,000	0	0.00%
LIABILITY FUND	558,003	68,548	400,000	400,000	50,000	450,000	50,000	12.50%
TOTAL INTERNAL SERVICE FUNDS	1,793,725	1,055,720	1,129,000	1,129,000	50,000	1,179,000	50,000	4.45%
GENERAL DEBT FUND	166,181	165,431	164,400	167,300	0	167,300	2,900	1.76%
AVALON DR. CURB & GUTTER	12,873	12,465	13,000	13,000	0	13,000	0	0.00%
RAYMUNDO CURB & GUTTER	28,360	28,637	28,000	28,000	0	28,000	0	0.00%
BLUE OAK LANE SRWER	95,944	38,785	44,375	44,200	0	44,200	(175)	-0.39%
TOTAL DEBT SERVICE FUNDS	303,358	245,317	249,775	252,500	0	252,500	2,725	1.1%
GRAND TOTAL	38,221,403	39,609,579	38,381,059	39,760,907	326,866	40,087,773	1,706,714	4.45%

EXPENDITURE TREND - ALL FUNDS



GENERAL FUND EXPENDITURES BY DEPARTMENT

DEPARTMENT	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGES	CHANGE %
LEGISLATIVE & ADMINISTRATION	1,517,881	1,433,158	1,667,647	1,526,027	18,000	1,544,027	(123,620)	-7.41%
FINANCE & TECHNOLOGY	1,482,727	1,596,941	1,823,588	1,929,760	218,500	2,148,260	324,672	17.80%
HUMAN RESOURCES	426,104	486,402	589,653	724,915	0	724,915	135,262	22.94%
PUBLIC SAFETY	12,993,671	13,544,116	14,185,651	14,574,636	16,000	14,590,636	404,985	2.85%
COMMUNITY DEVELOPMENT	3,376,281	3,536,980	3,945,260	4,070,245	0	4,070,245	124,985	3.17%
MAINTENANCE SERVICES	3,617,955	3,899,934	4,327,287	4,497,946	102,200	4,600,146	272,859	6.31%
RECREATION	1,894,998	1,906,658	2,055,183	2,092,103	29,000	2,121,103	65,920	3.21%
GENERAL FUND	25,309,617	26,404,189	28,594,269	29,415,632	383,700	29,799,332	1,205,063	4.21%



EXPENDITURES BY PROGRAM

PROGRAM	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGES	CHANGE %
CITY COUNCIL	96,201	125,330	163,310	160,660	0	160,660	(2,650)	-1.62%
EXECUTIVE	828,544	650,466	627,315	609,213	41,160	650,373	23,058	3.68%
CITY ATTORNEY	267,331	262,737	258,100	258,100	24,000	282,100	24,000	9.30%
CITY CLERK	261,418	347,110	571,812	450,894	0	450,894	(120,918)	-21.15%
VOLUNTEERS	64,387	47,515	47,110	47,160	(47,160)	0	(47,110)	-100.00%
LEGISLATIVE & ADMINISTRATION	1,517,881	1,433,158	1,667,647	1,526,027	18,000	1,544,027	(123,620)	-7.41%
FINANCE	874,021	857,036	977,570	1,024,385	12,000	1,036,385	58,815	6.02%
INFORMATION TECHNOLOGY	336,147	420,513	516,468	447,275	75,000	522,275	5,807	1.12%
CENTRAL SERVICES	43,721	48,396	42,250	41,600	0	41,600	(650)	-1.54%
CABLE TELEVISION	126,399	134,765	0	0	0	0	0	
NON DEPARTMENTAL	102,439	136,231	287,300	416,500	131,500	548,000	260,700	90.74%
FINANCE & TECHNOLOGY	1,482,727	1,596,941	1,823,588	1,929,760	218,500	2,148,260	324,672	17.80%
HUMAN RESOURCES	426,104	486,402	589,653	724,915	0	724,915	135,262	22.94%
HUMAN RESOURCES	426,104	486,402	589,653	724,915	0	724,915	135,262	22.94%
ADMINISTRATION	1,311,601	1,439,888	1,486,075	1,505,040	0	1,505,040	18,965	1.28%
PATROL SERVICES	3,403,700	3,599,947	3,836,315	3,955,670	0	3,955,670	119,355	3.11%
FIRE SERVICES	5,119,093	5,259,153	5,437,950	5,709,850	0	5,709,850	271,900	5.00%
SUPPORT SERVICES	1,365,582	1,396,188	1,556,545	1,531,158	0	1,531,158	(25,387)	-1.63%
INVESTIGATIVE SERVICES	1,102,643	1,131,844	1,222,723	1,257,668	0	1,257,668	34,945	2.86%
TRAFFIC OPERATIONS	690,371	712,277	612,538	581,130	16,000	597,130	(15,408)	-2.52%
EMERGENCY PREPAREDNESS	681	4,819	33,505	34,120	0	34,120	615	1.84%
PUBLIC SAFETY	12,993,671	13,514,116	14,185,651	14,574,636	16,000	14,590,636	404,985	2.85%
PLANNING	971,977	1,003,555	1,080,393	1,118,120	0	1,118,120	37,727	3.49%
BUILDING INSPECTION	955,041	1,081,489	1,148,430	1,183,368	0	1,183,368	34,938	3.04%
ENGINEERING	1,070,582	1,064,811	1,316,605	1,310,657	0	1,310,657	(5,948)	-0.45%
ECONOMIC DEVELOPMENT	162,843	155,694	153,492	202,985	0	202,985	49,493	32.24%
TRAFFIC	215,838	231,431	246,340	255,115	0	255,115	8,775	3.56%
COMMUNITY DEVELOPMENT	3,376,281	3,536,980	3,945,260	4,070,245	0	4,070,245	124,985	3.17%
ADMINISTRATION	468,763	486,377	549,215	556,378	0	556,378	7,163	1.30%
FLEET MAINTENANCE	169,874	112,180	112,255	114,728	0	114,728	2,473	2.20%
STREET MAINTENANCE	802,984	690,744	927,120	967,207	10,000	977,207	50,087	5.40%
PARKS & STREET LANDSCAPING	1,669,645	1,728,578	1,851,650	1,957,118	24,200	1,981,318	129,668	7.00%
FACILITY MAINTENANCE	506,689	882,055	887,047	902,515	68,000	970,515	83,468	9.41%
MAINTENANCE SERVICES	3,617,955	3,899,934	4,327,287	4,497,946	102,200	4,600,146	272,859	6.31%
ADMINISTRATION	392,953	392,087	388,732	393,788	23,000	416,788	28,056	7.22%
FACILITIES	413,268	327,545	356,610	365,990	0	365,990	9,380	2.63%
LIFE LONG LEARNING	598,254	507,282	594,988	599,425	0	599,425	4,437	0.75%
HEALTH & WELLNESS	150,570	322,215	350,165	357,220	0	357,220	7,055	2.01%
SENIOR PROGRAMS	159,891	159,681	157,259	160,696	6,000	166,696	9,437	6.00%
TEEN PROGRAMS	125,129	121,386	126,175	133,730	0	133,730	7,555	5.99%
PERFORMING ARTS	40,765	53,381	39,474	39,474	0	39,474	0	0.00%

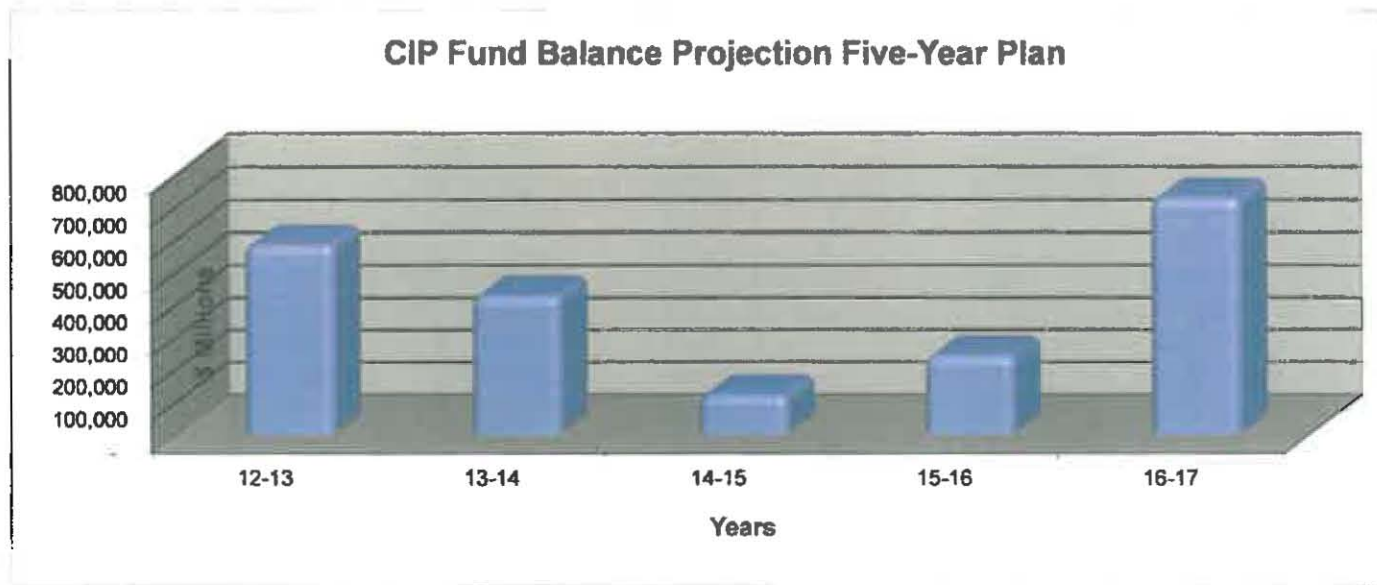
EXPENDITURES BY PROGRAM

PROGRAM	09-10 ACTUAL	10-11 ACTUAL	11-12 ADOPTED	12-13 PLAN	12-13 UPDATE	12-13 REVISED	11-12 to 12-13 CHANGES	11-12 to 12-13 CHANGE %
COMMUNITY EVENTS:	14,168	23,081	41,780	41,780	0	41,780	0	0.00%
RECREATION	1,894,998	1,906,658	2,055,183	2,092,103	29,000	2,121,103	65,920	3.21%
TOTAL GENERAL FUND	25,309,617	26,404,189	28,594,269	29,415,632	383,700	29,799,332	1,205,063	4.21%
CAPITAL PROJECTS FUND	4,383,254	6,112,155	890,000	1,330,000	494,200	1,824,200	934,200	104.97%
EQUIPMENT REPLACEMENT FUND	0	230,386	86,000	0	130,000	130,000	44,000	51.16%
FACILITY FUND	0	0	0	0	0	0	0	
COMMUNITY FACILITY RENEWAL FUND	0	0	0	0	0	0	0	
TOTAL CAPITAL PROJECTS FUNDS	4,383,254	6,342,541	976,000	1,330,000	624,200	1,954,200	978,200	100.23%
SEWER SYSTEM ADMINISTRATION	2,853,315	2,505,156	3,242,553	3,250,253	(381,708)	2,868,545	(374,008)	-11.53%
SEWER SYSTEM MAINTENANCE	680,178	625,079	787,266	815,736	(74,326)	741,410	(45,856)	-5.82%
SEWER CHIPS	768,302	1,239,673	2,022,000	2,023,000	(379,000)	1,644,000	(378,000)	-18.60%
TOTAL SEWER FUNDS	4,301,795	4,369,908	6,051,819	6,088,989	(835,034)	5,253,955	(797,864)	-13.18%
SOLID WASTE	1,825,616	716,599	463,911	440,311	0	440,311	(23,600)	-5.09%
TOTAL SOLID WASTE FUND	1,825,616	716,599	463,911	440,311	0	440,311	(23,600)	-5.09%
URBAN RUNOFF PROGRAM	154,803	154,278	204,435	209,615	0	209,615	5,180	2.53%
STORM DRAIN	44,336	45,580	46,350	47,860	0	47,860	1,510	3.26%
TOTAL STORM DRAIN FUNDS	199,139	199,858	250,785	257,475	0	257,475	6,690	2.67%
REAL PROPERTY PROCEEDS	0	0	0	0	0	0	0	
VEHICLE IMPOUND	0	0	0	0	0	0	0	
SUPPLEMENTAL LAW ENFORCEMENT	0	0	0	0	0	0	0	
GAS TAX	0	0	300,000	300,000	0	300,000	0	0.00%
PROPOSITION 1B	0	0	0	0	0	0	0	
STORM DRAIN DEPOSIT	0	0	0	0	0	0	0	
COMMUNITY DEV BLOCK GRANT	56,355	41,910	115,000	115,000	0	115,000	0	0.00%
TRAFFIC DEVELOPMENT ACT	13,756	214,537	0	0	0	0	0	
TRAFFIC IMPACT FEE	0	0	0	0	0	0	0	
IN LIEU PARK FEES	0	0	200,500	382,000	0	382,000	181,500	90.52%
DOWNTOWN PARKING	34,788	19,000	50,000	50,000	104,000	154,000	104,000	208.00%
ESTATE DONATION	0	0	0	0	0	0	0	0
TOTAL SPECIAL REVENUE FUNDS	104,899	275,447	665,500	847,000	104,000	951,000	285,500	42.00%
DENTAL PLAN	111,342	105,999	99,000	99,000	0	99,000	0	0.00%
UNEMPLOYMENT	33,104	1,852	70,000	70,000	0	70,000	0	0.00%
WORKERS COMPENSATION	1,091,276	879,321	560,000	560,000	0	560,000	0	0.00%
LIABILITY	558,003	68,548	400,000	400,000	50,000	450,000	50,000	12.50%
TOTAL INTERNAL SERVICE FUNDS	1,793,725	1,055,720	1,129,000	1,129,000	50,000	1,179,000	50,000	4.43%
GENERAL DEBT	166,181	165,431	164,400	167,300	0	167,300	2,900	1.76%
AVALON DR. CURB & GUTTER A.D.	12,873	12,464	13,000	13,000	0	13,000	0	0.00%
RAYMUNDO CURB & GUTTER A.D.	28,360	28,637	28,000	28,000	0	28,000	0	0.00%
BLUE OAK SEWER	95,944	38,785	44,375	44,200	0	44,200	(175)	-0.39%
TOTAL DEBT SERVICE FUNDS	303,358	245,317	249,775	252,500	0	252,500	2,725	1.09%
GRAND TOTAL	38,221,403	39,609,579	38,381,059	39,760,907	326,866	40,087,773	1,706,714	4.45%

City of Los Altos

Five-Year Capital Improvement Program FY2012-2013 to 2016-2017

Capital Projects Fund	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Projected Beg Balance	7,471,667	584,467	427,467	121,267	242,267
Less - Prior Year Active CIPS	(5,513,000)				
Revenue & Grants	136,000	136,000	136,000	136,000	136,000
Transfers In (out)	314,000	950,000	950,000	950,000	950,000
Capital Project Budget	(1,824,200)	(1,243,000)	(1,392,200)	(965,000)	(600,000)
Projected Ending Balance	584,467	427,467	121,267	242,267	728,267



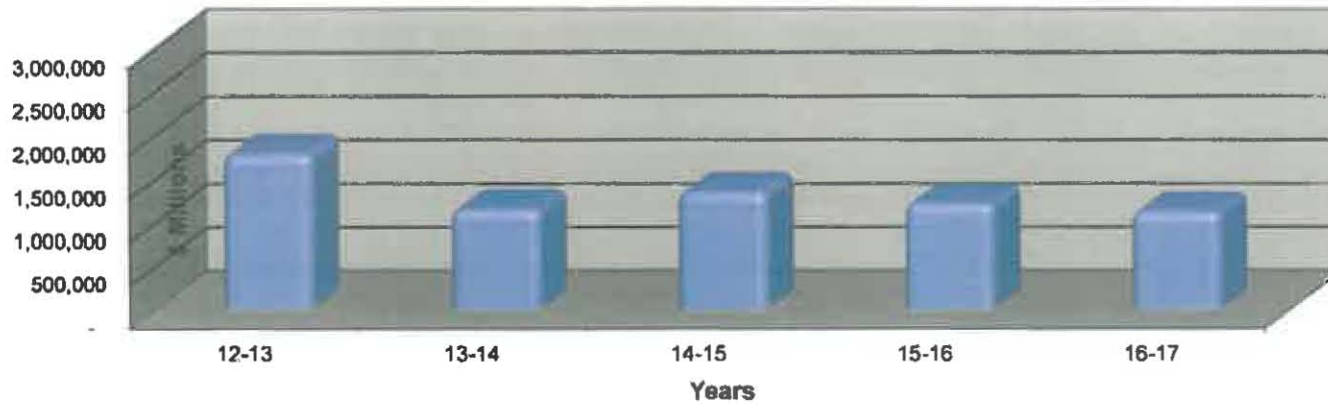
* Assumes a rising level of economic recovery sufficient to cover annual maintenance and a moderate level of improvements.

City of Los Altos

Five-Year Capital Improvement Program FY2012-2013 to 2016-2017

Sewer Fund	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Projected Beg Balance	6,894,087	1,798,303	1,167,482	1,363,383	1,232,780
Less - Prior Year Active CIPS	(4,803,000)				
Income *	1,351,216	1,449,179	1,499,900	1,552,397	1,606,731
Sewer Fund Project Budget	(1,644,000)	(2,080,000)	(1,304,000)	(1,683,000)	(1,701,000)
Projected Ending Balance	1,798,303	1,167,482	1,363,383	1,232,780	1,138,510

Sewer Fund Balance Projection Five-Year Plan



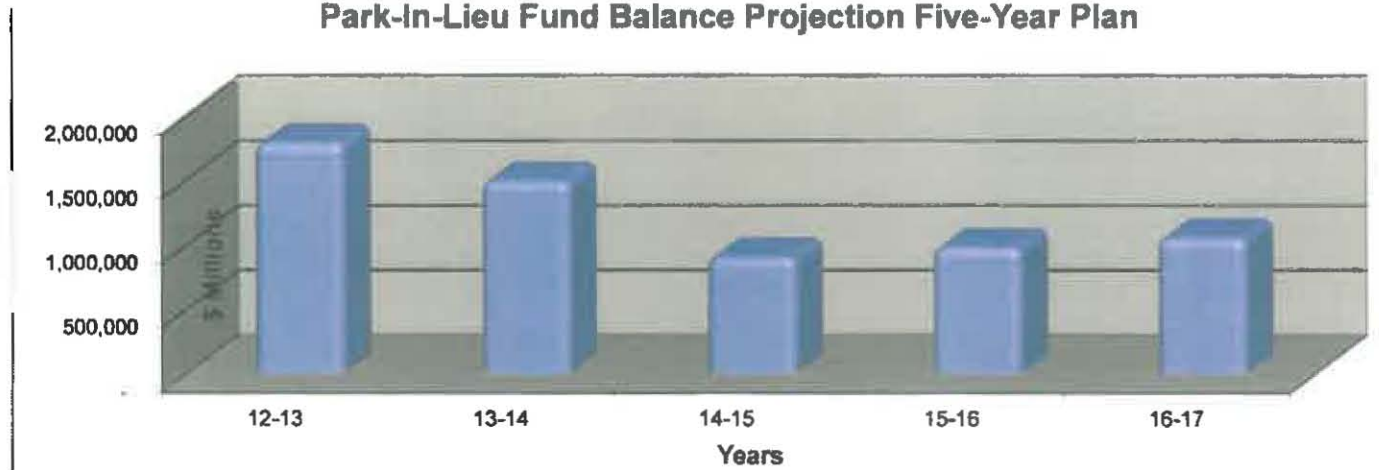
* Assumes annual rate adjustments sufficient to cover maintenance and master plan improvements.

City of Los Altos

Five-Year Capital Improvement Program FY2012-2013 to 2016-2017

Park-In-Lieu Fund	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Projected Beg Balance	975,034	1,787,334	1,490,334	905,574	980,574
Less - Prior Year Active CIPS	(125,000)	-	-	-	-
Capital Project Budget	(382,000)	(372,000)	(659,760)	-	-
Income *	1,319,300	75,000	75,000	75,000	75,000
Projected Ending Balance	1,787,334	1,490,334	905,574	980,574	1,055,574

Park-In-Lieu Fund Balance Projection Five-Year Plan



2012-2013 Capital Improvement Projects

Project	CEP Fund	Sewer Fees	Impact Fee	Park Imp. Fee	Gift Tax	SRS	TDA	CHRG. PARKING	TOTAL
Annual Street Resurfacing (includes First St Repaving \$309K)	\$550,000				\$225,000				\$775,000
Annual Street Striping					75,000				75,000
Annual Concrete Repair (includes First St Repaving \$65K)	200,000	369,000							569,000
Annual Sewer Main Repair		332,000							332,000
Annual Sewer Root Clearing								115,000	115,000
Annual ADA Accessibility	75,000								75,000
Annual Special Projects and Studies	50,000								50,000
Biennial Street Slurry Seal	125,000								125,000
Sewer Collection System Upgrade		943,000							943,000
Shane Park (Sustainable Art Works)				382,000					382,000
NPDIS Compliance	190,000								\$190,000
Parking Management Plan (New)	65,000								65,000
ADA Transition Plan (New)	88,000								88,000
Speed Zone Survey (New)	66,000								66,000
Main Library Parking Lot (New)	84,000								84,000
IT Initiatives (FY11-12 Operating Budget Roll forward)	102,000								102,000
KMYT Increased Public Broadcasting Capital (New)(PFC)	65,000								65,000
KMYT & L.A.SD Broadcasting Capital Pilot (New)(PFC)	13,200								13,200
Intersection Bicycle Lane (Reinstated to 12-13)	115,000								115,000
University Milkery at Vallapoma campus (New) (reinstated)	76,000								76,000
Civic Center Facilities (New)									102,000
TOTAL	\$1,824,200	\$1,644,000	\$0	\$382,000	\$300,000	\$0	\$0	\$115,000	\$4,365,200

Annual Street Repaving (includes First St Repaving \$309K)	35,000								35,000
Annual Sewer Main Repair		179,000							179,000
TOTAL	35,000	179,000	\$0	\$0	\$0	\$0	\$0	\$0	\$214,000

*Although the Civic Center Master Plan roll results did not represent the level of voter support needed for a successful bond financing measure of the amount identified, replacing the Hillview Recreation Center and repaving and expanding City Hall and the Police Station remain a pressing need. As a result, a new capital project description has been created identifying the campus alternatives presented to City Council on May 22, 2012. This project description will remain as a placeholder until a final Civic Center decision is made and project phasing and financing strategies are determined.

City of Los Altos

2013-2014 Capital Improvement Projects

Project	CEP	Sewer	Water	Transportation	Parks/Recreation	Gas/Exp.	SRS	TDA	CDRG-PARKING	TOTAL
Annual Street Resurfacing (increased by \$300K)	\$550,000					\$225,000				\$775,000
Annual Street Striping						75,000				75,000
Annual Concrete Repair	200,000									200,000
Annual Sewer Main Repair		369,000								369,000
Annual Sewer Main Video		379,000								379,000
Annual Sewer Root Framing		332,000								332,000
Annual ADA Accessibility								115,000		115,000
Annual NTMP	75,000									75,000
Annual Special Projects and Studies	50,000									50,000
Sewer Collection System Upgrade		1,000,000								1,000,000
First Street Design-Phase II	268,000									268,000
Traffic Sign Replacement	25,000									25,000
Covington Road Class I Pathway-Design	75,000									75,000
Redwood Grove Bank Stabilization (New)				372,000						372,000
TOTAL	\$1,243,000	\$2,080,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$115,000	\$4,110,000

City of Los Altos

2014-2015 Capital Improvement Projects

	CFP	Water	Impact Fee	Park Fee/Lease	Gas Tax	SRPS	TDA	CDIG/PARKING	TOTAL
Annual Street Resurfacing	\$250,000				\$225,000				\$475,000
Annual Street Striping	200,000				75,000				275,000
Annual Concrete Repair		369,000							369,000
Annual Sewer Main Repair		332,000							332,000
Annual Sewer Root Foaming							115,000		115,000
Annual ADA Accessibility									75,000
Annual NTMP	75,000								75,000
Annual Special Projects and Studies (was \$100K)	50,000								50,000
City Alley Resurfacing (was \$220K)	195,000								195,000
Sewer Main Corrosion Mitigation (Spent over 2 years)									605,000
Traffic Sign Replacement	25,000								25,000
Grant Road Bicycle Lane	65,000						1,324,000		65,000
Mirramonte Avenue Path	331,200								\$1,656,000
McKenzie Park Renovation					390,360				390,360
Maryscade Park Renovation					269,400				269,400
Cornington Class I Pathway Construction	201,000								\$201,000
TOTAL	\$1,592,200	\$1,304,000	\$0	\$0	\$300,000	\$0	\$1,324,800	\$115,000	\$0
Planned Sewer Main, Water, and Gas Utility Fee Years									Proposed

2015-2016 Capital Improvement Projects

	CLIP	Sewer	Traffic	Parks/Recreation	Code Enf.	SIGS	TDA	CDIRG / PARKING	TOTAL
Annual Street Resurfacing	\$250,000				\$225,000				\$475,000
Annual Street Striping					75,000				75,000
Annual Concrete Repair	200,000								200,000
Annual Sewer Main Repair		340,000							340,000
Annual Sewer Main Video		379,000							379,000
Annual Sewer Root Framing		332,000							332,000
Annual ADA Accessibility							115,000		115,000
Annual NTMP	75,000								75,000
Annual Special Projects and Studies (was \$100K)	50,000								50,000
Sewer Main Inspection, Rehabilitation and Sidewalk Repairs		535,000							535,000
Traffic Sign Replacement	25,000								25,000
San Antonio Road Left Turn Lane			216,000						216,000
Carroll Terrace Class I Pathway Design	85,000								85,000
Carroll Terrace Class I Pathway Construction	280,000								280,000
TOTAL	\$965,000	\$1,683,000	\$236,000	\$0	\$300,000	\$0	\$0	\$115,000	\$3,299,000

2016-2017 Capital Improvement Projects

	CEP Fund	Sewer Fees	Impact Fee	Pack-Hold/Loan	Gas Tax	SRSS	TDA	CDMG	PARKING	TOTAL
Annual Street Resurfacing	\$250,000				\$225,000					\$475,000
Annual Street Striping					75,000					75,000
Annual Concrete Repair	200,000									200,000
Annual Sewer Main Repair		360,000								360,000
Annual Sewer Root Framing		332,000								332,000
Annual ADA Accessibility								115,000		115,000
Annual STMP	75,000									75,000
Annual Special Projects and Studies	50,000									50,000
Traffic Sign Replacement	25,000									25,000
Sewer Collection System Upgrade		1,000,000								1,000,000
TOTAL	\$600,000	\$1,701,000	\$0	\$0	\$300,000	\$0	\$0	\$115,000	\$0	\$2,716,000
Annual Sewer Main Water Main/Storm Water (100 Year)		25,000								25,000

City of Los Altos

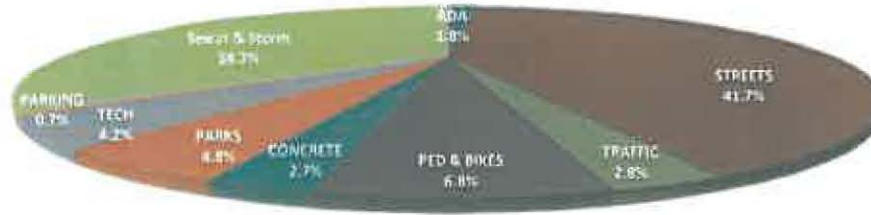
Unscheduled - No Priority Assigned

Presented in Alphabetical Order	GIP	Sewer	Impact Fee	Park-In-Lane	Gas Tax	SR25	TDA	CDBG	PARKING	TOTAL
Community Plaza Renovation	3,350,000									3,350,000
Covington Road Bicycle Path	414,000									414,000
Covington Road Bicycle Path (re-scheduled for 12-13)				22,000						22,000
Downtown Parking Lots Slurry Seal	304,000									304,000
El Monte Avenue Traffic Calming	1,000,000									1,000,000
El Monte Avenue/Cuesta Drive Signal	100,000									100,000
City Facility Repairs	95,000									95,000
First Street Construction Phase II	3,300,000									3,300,000
Poothill Expressway Landscaping	590,000									590,000
Freemont Avenue Traffic Calming			2,650,000							2,650,000
Grant Park Renovation				194,000						194,000
Grant Road Traffic Calming			2,035,000							2,035,000
Heritage Oaks Park Renovation	64,000									64,000
Loyola Corner Streetscape	51,265,525									51,265,525
Miramonte Avenue Sidewalk Design	40,000									40,000
Montclair Park Renovation	157,000									157,000
Montclair Tennis Court Lights	98,400									98,400
MSC Living Wall and Storage Sheds	190,000									190,000
Neighborhood Pathways	222,000									222,000
Portland Avenue Pathway	346,000									346,000
Recreation Plan (newly proposed)	60,000									60,000
Redwood Grove Bridge Replacement	252,000									252,000
San Antonio Club Park (Added 12-13)	328,000									328,000
San Antonio Road/W. Edith Intersection	1,500,000									1,500,000
Springer Road Path - Berry Avenue	576,000									576,000
Springer Road Sidewalk	164,000									164,000
Springer Road Traffic Calming	100,000					450,000				550,000
St. Joseph Avenue Traffic Calming	35,000					311,000				346,000
Traffic Signal Battery Backup	132,000									132,000
Windmer Drainage Channel	71,000									71,000
SVU city Wide Wireless	750,000									750,000
TOTAL	\$15,503,925	\$0	\$4,685,000	\$421,000	\$0	\$761,000	\$0	\$0	\$0	\$21,370,925

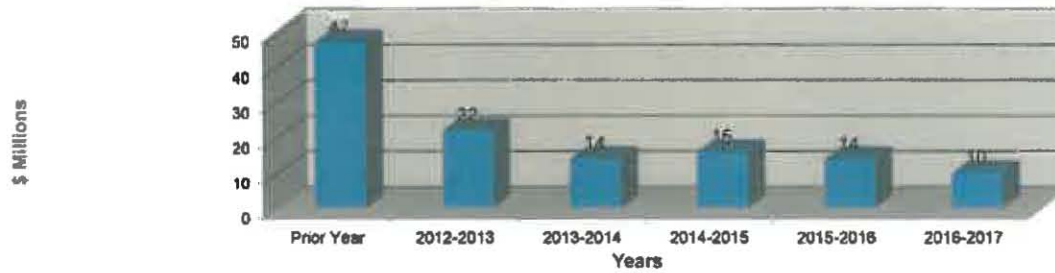
Five Year Capital Improvement Program FY 2012-2013 to 2016-2017

Capital Projects Fund	Prior Year	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Total
Prior Year Active Projects	14,838,664						14,838,664
Annual ADA Accessibility		115,000	115,000	115,000	115,000	115,000	575,000
Annual Concrete Repair		200,000	200,000	200,000	200,000	200,000	1,000,000
Annual N/TMP		75,000	75,000	75,000	75,000	75,000	375,000
Annual Sewer Main Repair		369,000	369,000	369,000	369,000	369,000	1,845,000
Annual Sewer Main Video		379,000	379,000	379,000	379,000	379,000	1,845,000
Annual Sewer Root Fixing		332,000	332,000	332,000	332,000	332,000	1,660,000
Annual Special Projects and Studies		50,000	50,000	50,000	50,000	50,000	250,000
Annual Street Resurfacing		775,000	775,000	475,000	475,000	475,000	2,975,000
Annual Street Striping		75,000	75,000	75,000	75,000	75,000	375,000
ADA Transition Plan (New)		88,000					88,000
Biennial Street Slurry Seal		125,000					125,000
Civic Center Facilities (New)							
Intersection Bicycle Lanes (Restated to 12/13)		115,000					115,000
IT Initiatives (FY11-12 Roll Forward)		102,000					102,000
KMYT Inca and Public Broadcasting Capital Plan (New) (P/B/G)		65,000					65,000
KMYT & LANSJ Broadcasting Capital Plan (New) (P/B/G)		13,200					13,200
Main Library Parking Lot (New)		84,000					84,000
University Midway Park Improvements (New) (Unscheduled)		36,000					36,000
NPDPS Compliance (construction)		190,000					190,000
Parking Management Plan (New)		165,000					165,000
Sewer Collection System Upgrade		943,000	1,000,000			1,000,000	2,943,000
Skate Park		382,000					382,000
Speed Zone Survey (New)		60,000					60,000
Covington Road Class I Pathway Design			75,000				75,000
First Street Design-Phase II			268,000				268,000
Redwood Grove Link Stabilization (New)			372,000				372,000
Traffic Sign Replacement			25,000				25,000
City Alley Resurfacing				25,000			25,000
Covington Class I Pathway-Construction			195,000				195,000
Grant Road Bicycle Lane			201,000				201,000
Marymade Park Renovation			65,000				65,000
McKenzie Park Renovation			269,400				269,400
Miramonte Avenue Path			390,360				390,360
Sewer Main Corrosion Rehabilitation (Split over 2 years)			1,656,000				1,656,000
Carroll Terrace Class I Pathway Construction			603,000		603,000		1,206,000
San Antonio Road Left Turn Lane					280,000		280,000
San Antonio Road Left Turn Lane					45,000		45,000
Total Dollars	14,838,664	4,365,200	4,110,000	5,095,760	3,299,000	2,716,000	34,424,624
Total Project Count	47	22	14	16	14	10	123

Capital Project By Category



Number of Projects Per Year



Capital Project Dollars Per Year

